

This Report will be made public on 8 March 2022



Report Number **AuG/21/28**

To: Audit & Governance
Date: 16 March 2022
Director: Charlotte Spendley, Director – Corporate Services
– Section 151 Officer
Cabinet Member: Cllr David Monk, Leader of the Council

SUBJECT: REVIEW OF CORPORATE RISK REGISTER

SUMMARY: This report provides an update to the Corporate Risk Register.

REASONS FOR RECOMMENDATIONS:

It is essential that the Committee regularly review the Risk Register to consider progress made against agreed actions, and consider the key risks faced by the organisation.

RECOMMENDATIONS:

1. To receive and note report AuG/21/28.
2. To receive and note the updated Corporate Risk Register.

1. BACKGROUND

- 1.1 The Risk Management Policy and Strategy was updated and agreed by Cabinet in December 2019.
- 1.2 A revision of the Risk Management Policy and Strategy is elsewhere on this agenda.
- 1.3 Effective risk management is a key framework in the management of a complex organisation such as Folkestone & Hythe District Council. The strategy seeks to provide Members and officers with a clear framework by which to work within, as well support the development of a risk management culture within the Council.

3. UPDATE TO CORPORATE RISK REGISTER

- 2.1 The updated Corporate Risk Register has been appended in full to this report (Appendix 1). For ease of reference the changes to the Risk Register have been highlighted (bold). Additionally the Risk Matrix, which is a pictorial snapshot of the current level of risks faced by the Council is available within Appendix 2.
- 2.2 The current Corporate Risk Register identifies 13 risks, which can be categorised as 2 low level risks, 1 moderate, 6 high and 4 extreme level risks. Compared to July 2021 matrix which indicated 2 low, 2 moderate, 4 high and 5 extreme.
- 2.3 The key changes made include:
A new risk has been identified for:
 - C13 – MTFS inflation – this is awareness of the increasing CPI rate. Cost increases for existing contracts and changes to estimates of future projects. Consequence would be savings having to be made in the budget and projects being delayed or not started or additional funding needing to be secured to continue with current priorities.

The scoring for risk:

- C 10 - Waste Collection disruption has been re-scored from extreme (16) to high (9) recognising the progress made in the service delivery but acknowledging that some challenges remain

C6 – Landlord Service Failure – this risk has been removed from the register. Sufficient progress (including moving out of regulation) has been made to remove this as a specific risk on the corporate risk register. C5 covers the broader requirement for compliance, and the risk remains on the departmental register of risks.

Additionally, a number of risks have been renamed, actions completed, and new actions identified.

4. SUMMARY & NEXT STEPS

- 3.1 The Risk Register will undergo a comprehensive review in line with the guidance in the revised Risk Management Policy and Strategy and following a series of awareness and training activities which will take place. The Risk Register will continue to be monitored, and updated and reported to the next Audit and Governance Committee. The Risk Register continues to be a fluid document that will see risks be rescored often to reflect current circumstances.
- 3.2 There are a number of changes both in terms of scoring and in actions that reflect the work ongoing in respect of the identified risks for the organisation.

4. RISK MANAGEMENT ISSUES

4.1

Perceived risk	Seriousness	Likelihood	Preventative action
Failure to have a current Risk Management Policy & Strategy in place will cause inconsistencies in approach across the Council	Medium	Low	Policy & Strategy document is in place, relevant officers consulted, and organisation wide training delivered. Work is ongoing to ensure all aspects risk are managed in line with the framework.
Failure to manage risks effectively could affect the Council's ability to deliver effectively on its Corporate Plan objectives, impact upon its deployment of resources or impact upon its reputation	High	Low	An up to date strategy framework is in place, training delivered and regular reporting occurring to both CLT and Audit & Governance Committee. CLT have also given a commitment to continue to develop the attitude towards Risk Management within the organisation.

5. LEGAL/FINANCIAL AND OTHER CONTROLS/POLICY MATTERS

Legal Officer's Comments (AK)

There are no legal implications arising directly from this report

Finance Officer's Comments (CS)

There are no direct financial implications of this report.

Diversities and Equalities Implications (CS)

There are no direct implications of this report.

6. CONTACT OFFICERS AND BACKGROUND DOCUMENTS

Councillors with any questions arising out of this report should contact the following officer prior to the meeting

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The following background documents have been relied upon in the preparation of this report:

Appendices:

Appendix 1: Corporate Risk Register

Appendix 2: Risk Matrix